

GYfk]g'DfUWck b]?'ca di hYfck mX '!F Yk]hU']nUWU'DfUWck b]!'k]UXca c W

=bhYfbYh'CG9 '! _ cdchmin'dfUWck b]á]'b]Y'hm_c

&\$&\$!%&d \$+

cXgcb. &(%

CG9' '=bhYfbYh7YfhmZ]_ck Ubm

Cd]g'a c `]k mX `b]YdfUk]X ck c W]Z b_Wcbck Ub]U'g]YW]dc'dcX áWhYb]i 'gn_c mXc`C[Ī`bcdc`g_]Y^
G]YW]9Xi_UWmbY^`B 5G?

FB Ui _ck U']5_UXYa]W_U'G]Yá?'ca di hYfck U'`DU ghk ck m=bgmthi h6UXUk Wmrt

Cd]g'cVYWbY^gnti UW]

CX &\$%, fc_i fYU']nck Ubm Ygh dfc`Y_h A]b]ghYfghk U 9Xi_UW] dcX bUnk á CG9 fC[Ī`bcdc`g_]U G]Yá
9Xi_UWmbUž nUdYk b]U`áWm d`UW`k_ca c k]Uhck ma gnmV_] Xcghöd Xc =bhYfbYhi Xn]õ_]
Xcdfck UXnYb]i áWhU`k]Uhck cXck Y[c" K nU c Yb]i dfc`Y_hi dfõX_c ā áWhU dck]bbU Vmā bU
dcn]ca]Y`%\$`A 6#g"

K nU c Yb]i dfc`Y_hi žhU dcXghUk ck U dfõX_c ā áWhU f[k UfUbhck UbUž Ygh XcghUfWhUbU Xc d`UW`k_]`
VYnd Uhb]Y" Gdck cXck U c hc ghUbž k k mb]_i _hĪ fY[c gdcfU Whō ā gn_Ī nfYnm[bck U U n
XchmX WhUgck Y[c XcghUk Wm =bhYfbYhi ž dcX áWhU`áW WU c ā d`UW`k_] fU`b]Y`hm_c dfUWck b]Y`
_ca di hYfck Y`k máWhb]Y`dcX` k]Uhck Ī X`CG9"

Dcb]Yk U `ffĪ k b]Y`k `nU c Yb]i `dfc`Y_hi Ī =bhYfbYh'CG9`a U`Vmā`VYnd]YWhbnž`áWhY`k mdcgU`cbY`Ygh`
k`dfc[fUa`ck U`bmZ]fYk U` fhUdcfU`gdfnõhck Už U WU c ā hfUbgā]g` nUVYnd]YWhcbU`Ygh WfhmZ]_UhYa`
B 5G?" Fc`á nUdcfm`Ygh nUVYnd]YWhYb]Y`g]YW] dfnYX`Yk Ybhi U`bma] k Ua Ub]Ua]" Fc`á WfhmZ]_Uhi`
fā]õXnm]bbmā]Ī Ygh i b]Ya c `]k]Yb]Y Xcghōdi Xc áWhU CG9 cgcVca`gdcnU d`UW`k_]ž U hU_ Y`
nUVYnd]YWhYb]Y`dfnYX`c[`áXUb]Ya`dfnYn`i Whb]Ī k`hfY W]nUVfcb]cbmX`f`dfnYa`cVž`dcfbc[fUZ]U`hX"

9ZY_hmk mghōdi `áW`k `d`UW`k W`dc`dcX áWhYb]i `CG9

%`6fU_`=bhYfbYhi `bU`_ca di hYfUW`dcX áWhcbmX`VYndc`fYXb]c`Xc`fci hYfU`gn_c m`

&`6fU_`=bhYfbYhi `bU`_ca di hYfUW`k `dfUWck b]`_ca di hYfck Y`n`gYfk YfYa`"

'`" B]Yk U W]k Y`Zi b_Wcbck Ub]Y`dfUWck b]`_ca di hYfck Y`n`gYfk YfYa`dca]a`c`dfUk]X ck Y`
]bghU`UW]`WfhmZ]_Uhi`B 5G?"

CXdck]YXn]`]dcfUXm

5X`%`B`U`Y`m`bU`k`gnmgh_]W`_ca di hYfUW`k`gn_c`Yž`_hĪ`fY`_cfnmghU`á`n`bhYfbYhi`VYndc`fYXb]c`n`
fci hYfU`gn_c`mfk`hma`k`mdUX_i`Ygh`hc`Ī`fi`hYf`CG9`Ī`nU]bghU`ck`Uā`WfhmZ]_Uh`B 5G?"`Dck`]b]Yb`cb`
Vmā`XcghUfWcbmXc`d`UW`k_]`dfnYn`a`cbhYfĪ`k`i`V`gn_c`U`a`c`Y`[`c`dcVfUā`nY`ghfcbm`hhdg`#cgY"[`cj`"d`
dc`dcXUb]i`bi`a`Yfi`FGDC"

5X`&`B`U`Y`m`nU]bghU`ck`Uā`WfhmZ]_Uh`B 5G?`dfnYXY`k`gnmgh_]a`k`i`gi`XnY`5W]j`Y`8]fYWcfmgYfk`YfU`
dfUWck`b]`k`cXdck`]YXb]Y^`[`U`õn]`nUgUX`[`fi`dm`B 5G?`cdfUWck`U`]bghfi`_Wō`k`^U_]`gdcgĪ`V`hc`nfcV]āž`
dck`]bbU`Vmā`cbU`Xc`dcVfUb]U`nY`ghfcbm`hhdg`#cgY"[`cj`"d`k`fUn`n`WfhmZ]_UhUa`];`XmVm`Vmm`n`hma`
dfcV`Ya`nž`dfcg]a`mc`_cbhU_h`dfnY`Ya`m]bghfi`_Wō`k`k`YfgĪ`D8:`i`V`k`g_U`Ya`ma`]Y`gW`k`bUgnm`
gYfk`]g]Yž`g_áX`a`c`bU`á`VõXn]Y`dcVfUā"

5X`'"`K`]õ_gnc`ā`gn_Ī`fcnVi`Xck`nk`U`c`gk`c`á`g]Yā`k`Vi`Xrb_i`cd]YfU`áWg]õ`c`g]Yā`@5B`dfUWck`b]"

7nóghc jbhU'UWU dfUWck b] A 9B VmU ^' d]Yfk gná g]YWjá @5B " N fí bmW dck cXl k fbd" cgnWñöXbc äł dcX áWñUbc dc dfcghi XcXUh_ck Y _ca di hYfm k gn_c`Y VYndc fYXb]c Xc gk jhWU dfUWck b]" 5Vm nUdYk b]ã dcdFuk bY Xn]U Ub]Y Xk íW fí bmW g]YW @C; =7NB M7 < k ^YXbY^ : =NM7 NB 9 ^ bU^Wñö WY^ghcgck Ubc hnk " `c []Whbá gYdUfUWö dcdfnYn nUghcgck Ub]Y fí bY^UXfYgUW] g]YWžghcgck Ub]Y ghU mW UXfYgí k =Džk máWñUb]Y i gi [] 8 < 7D gYfk YfU dfUWck b]" K dfnmdUX_i ž [Xm XcghUk Vá =bhYfbYhi Xc d`UW k _] Vm bd" CF 5B; 9 `i V]bbmfbd" `c_U`brtXcghUk WžhU_U`cbZ[i fUWU nUnk mWñU^ nXUk U U Y[nUa]b" >YXbU_ Y k dfnmdUX_i ž [Xm XcghUk Vá ^gh CG9 WfhmZ_Uh B 5G? dchfUz] nU`c_ck Uā dU_]Yhm c]bbmW UXfYgUW g]YW]ck mW " K hma k mdUX_i bU`Y m nUghcgck Uā : =NM7 NB 9 fcnXn]Y`Yb]Y g]YW" DfYnYbhi `á hc dcb] gnY hfnm gWYa Uhm dcnk U`U`áW Xc_cbUā hmW na]Ub gUa cXn]Y`b]Y" >YghY a mk ghUb]Y nX]U[bcnck Uāž Whmi DU ghk U nUW cXn] hU_U gnti UWU cfUn k_m_cbUā`i gi [özk `dfnmdUX_i `VfU_i `c_U`bY[c`k_m_cbUk Wñ

>U_`hc`nfcV]ā !:]nmWhbY fcnXn]Y`Yb]Y g]YW @5B dfUWck b] cX`g]YW] Gn_c m! dcb] Y^k `YhUdUW ""

B U`Y mi ghU`]āž Whm]ghb]Y`áWhghUb`dc áWhY `k`bUgnY^g]YW]`Yghb]Yk U W]k m`

GWYa Uh'bf`%"`fb]Yfk gnmin`Yk Y`
DfYnYbhi `Y`gnti UWöž[Xmik `Y`XbY^g]YW]Z]nmWhbY^Z] b_Wcbi `á`Xk]Y`g]YW]`c []WhbY`c`UXfYgUW.
%-&%"*, "%\$"\$`cfUn`%\$"\$`\$"\$`\$`\$`\$`

>U_`k]XUāžk gnmgh_]Y`dc áWhYb]U`g]YW]ck Y`_cbWbhf i `á`g]ō`k `Y`Xbma `dfnY áWhb]_i `g]YW]ck ma fgk]hW i `dfUWck b]ž

- gYfk Yf`dfUWck b]ž
- ghUWY`i`Whb]ck g_]Y`k`dfUWck b]`cVg i []k UbY`dfnYn`gYfk Yfž
- _ca di hYfmk `]bbmW `gU`UW `gn_c m`cVg i []k UbY`dfnYn`fci hYf`gn_c m`

Cg]á[b]ōW]Y`dc áXUbY[c`ghUbi `Z]nmWhbY[c`fcxXn]Y`Yb]U`g]YW]`!`ghUb`dcdFuk bY^`_cbZ[i fUW] dc áWhY "

GWYa Uh'bf`&""f`fcX_ck mł
DfYnYbhi `Y`dfYZYfck UbY`Z]nmWhbY`fcxXn]Y`Yb]Y`g]YW]">U_`k]XUāžnUghcgck Ubc`XcXUh_ck mgk]hW `fdfnY áWhb]_`g]YW]ck m`k`_h] fma `_cbWbhf i `Y`g]ō`fi W `g]YW]ck mink]ánUbmin`XcghUfWhYb]Ya `=bhYfbYhi ""G`Yfk Yf`dfUWck b]`dc áWhcbm`Y`ghn`b]a `hm_c`Y`Xbma `dfnYk cXYa ""DcncghU Y`_ca di hYfmk `gn_c`Y`dcX áWhcbY`gá`fí k b]Y `Xc`b]Y[c""Gk]hW `dfUWck b]`cVg i [i `Y`Y`Xmb]Y`_ca di hYfmk `dfUWck b]`nU`dc fYXb]Wk Ya `gYfk YfU"

Na]UbU`dc áWhY `k`dfUWck b]

GWYa Uh'bf`""`fh`dfUk Y`
5VmXc_cbUā`na]Ubmdc áWhY `ž`bU`dcb] gnma `gWYa UWY`nUnbUWcbY`gá`dfnYk cXmž`h] fY`bU`Y`mcXd]jāā`cX`gk]hUWU dfUWck b]` `XchmWhá`cbY`_ca di hYfí k `nbU`Xi `áWhW `g]ō`dcnU`b]á"

K m_cbUb]Y`dcdFuk bmW`dc áWhY

5VmfcxXn]Y``já`Xk]Y`g]YW]`c []WhbY`fgWYa Uh`dcb] Y`bU`Y` m

- NUghcgck Uā`XcXUh_ck mgk]hW "
- Dc áWhmā [c`fci hYfYa `gn_c m`
- DcX áWhmā`Xc`b]Y[c`k`gnmgh_]Y`_ca di hYfm`inbU`Xi `áW`g]ō`dcnU`dfUWck b]á"
- 8 cdfck UXn]á`=bhYfbYhHM? C`Xc`gYfk YfU`dfUWck b]` `Xc`_Uf`hm]YW]ck Y`cX`dck]UXU`áW`^nU`dc áWhYb]Y` =bhYfbYhck Y"

